Operating Agreement was agreed upon and none was signed by the three parties who I had believed were going to sign it. It is not common, though it does happen that sometimes, in my experience, one person will start a limited liability company and it will be filed with the view that the various proposed members are going to actually agree on an Operating Agreement but then they fail to do so and the LLC is then subsequently cancelled; that is precisely what occurred in this case. I declare, under penalty of perjury, under the laws of the United States of America, that the foregoing is true and correct. Executed on July 24, 2008 in Truckee, California